
Finding Aid for the Horace N. Gilbert Papers 1923-1987

Processed by Carol Finerman and Charlotte E. Erwin.

Caltech Archives

Archives

California Institute of Technology

1200 East California Blvd.

Mail Code 015A-74

Pasadena, CA 91125

Phone: (626) 395-2704

Fax: (626) 793-8756

Email: archives@caltech.edu

URL: <http://archives.caltech.edu/>

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Descriptive Summary

Title: Horace N. Gilbert Papers,

Date (inclusive): 1923-1987

Collection number: 10011-MS

Creator: Gilbert, Horace N. (Horace Nathaniel) 1901-1990

Extent: 7.5 linear feet

Repository: California Institute of Technology. Caltech Archives
Pasadena, California 91125

Abstract: The correspondence, manuscripts, published papers, course lecture notes and special wartime (World War II) and postwar working documents of Horace N. Gilbert (1901-1990) form the collection known as the Horace N. Gilbert Papers in the Archives of the California Institute of Technology (Caltech). Gilbert was professor of business economics at Caltech from 1924 until his retirement in 1969. During World War II he worked for the US Air Force in materiel production. In the postwar period he aided the rebuilding of European industry by serving as economic advisor to the American High Commission for Germany.

Language of Material:

Languages represented in the collection:

EnglishRussianGerman

Access

The collection is open for research. Researchers must apply in writing for access.

Publication Rights

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Preferred Citation

[Identification of item], Horace N. Gilbert Papers, 10011-MS, Caltech Archives, California Institute of Technology.

Acquisition Information

The bulk of the Horace N. Gilbert papers were originally donated by Professor Gilbert himself in 1977 and supplemented by him in 1986, 1988 and 1989. A box containing biographical material, a few publications, correspondence, and files on the Carnegie Program in Science and Government was found in the Millikan Library at Caltech and was transferred to the Archives in June 2001.

Processing History

Processed by Carol Finerman and Charlotte E. Erwin, 1980. Revised November 2003.

Original processing was done in 1980 by Carol Finerman. After receipt of the 2001 supplement to the Gilbert papers, it was decided to begin a reorganization of the collection and to bring the bulk of the supplementary material into one section, in spite of its mixed character and occasional overlap with series in the original donation. An exception is Series 5, Pamphlets and Articles, the contents of which were fully rearranged and to which two new files (14.9-10) were added. A few pieces of correspondence were interfiled into Series 1. Otherwise, the supplementary material stands alone. The revision of the collection and finding aid was completed by Charlotte E. Erwin in 2003.

Biography

When Horace Nathaniel Gilbert, Professor of Business Economics, was first brought to the California Institute of Technology in 1924 by Robert A. Millikan, his mission, as outlined by Millikan, was "...to give a course which would help the graduates of Caltech who were going into industry to know something about it." (Horace N. Gilbert, Oral History with Mary Terrall, Archives, California Institute of Technology, February 1978, p. 9.) That course, Economics 100, taught by Gilbert for many years, was one of the most popular offered by the institute. Open to graduate students, the course aimed at bridging the gap between engineering and business, and it relied heavily on the case method of instruction.

Born in Yakima, Washington, on June 15, 1901, Gilbert received the AB degree in 1923 from the University of Washington and the MBA with distinction from Harvard in 1926. He taught industrial business policy and industrial business economics at Harvard's Graduate School of Business before coming to Caltech in 1929. He remained at Caltech until his retirement in 1969. He returned to Harvard as a visiting lecturer in 1940-1942, where he taught industrial management and mobilization,

using aircraft companies as case examples. From 1942 to 1945 he was the principal production supervisor for the Air Materiel Command of the US Air Force. In 1945 Gilbert became bombing analyst for the US Strategic Bombing Survey, then industrial economic advisor for the American High Commission for Germany under John McCloy (1949-1951). He later traveled extensively to developing nations and socialist countries, studying their economies and methods of industrialization.

Gilbert died on December 16, 1990. He was a member of the American Association for the Advancement of Science, the American Economic Association, and the National Association for Student Affairs. He received an honorary DBA from the South Dakota School of Mines and Technology in 1971.

Scope and Content

Series 1-4 form the original portion of the Gilbert papers. The correspondence series (Series 1) documents Gilbert's association with people at Caltech, especially the institute's presidents Robert A. Millikan and Lee A. DuBridge, and Dean Earnest C. Watson. There is professional correspondence with colleagues off campus, persons in government, and prominent individuals such as Herbert Hoover, Jr., and William O. Douglas. Correspondence with organizations is also included. The manuscripts section (Series 2) contains files on Gilbert's book, *An Introduction to Business* (1929), texts of talks, articles, and course notes, especially for Gilbert's celebrated Economics 100. Series 3 and 4 contain material on Gilbert's role as advisor to the military during World War II on procurement and mobilization, especially for the Air Materiel Command of the US Air Force. This type of advising work continued in the immediate postwar years, along with involvement in the rebuilding of European industry, especially in Germany.

Series 5 contains a small amount of printed material representing publications by Gilbert, mainly from the 1940s. It was reorganized during the revision of the papers after 2001.

The last series, Series 6, represents supplementary material from 1986 through 2001, and it has a mixed character. It contains significant correspondence with Gilbert's Harvard Business School colleagues in the period 1936 to 1940, well past his departure from Harvard for Caltech. Caltech material relates to committees and to programs of the Humanities Division (now Humanities and Social Sciences), principally the business economics course, in which Gilbert played such a major role; and to the Carnegie-sponsored program on defense and arms control. The latter group of materials may be compared with the papers titled Carnegie Program: Science and Government, donated by Professor David Elliot. There is some overlap between the two collections, but the Gilbert papers contain reports and transcripts not included in the Elliot donation. Notable among the papers on professional and civic activities are those relating to the American Universities Field Staff (AUFS) to which Gilbert contributed through the 1970s and 1980s. Also, files on trips to observe Russian (later Soviet) industry in 1931 and 1958, notably absent from the original donation, are present in the supplement.

The collection is organized into the following series:

- Series 1. Correspondence and Documents
- Series 2. Manuscripts
- Series 3. Wartime Papers
- Series 4. Postwar, Special Advisor to Air Materiel Command
- Series 5. Pamphlets and Articles by H. N. Gilbert and Others
- Series 6. Supplementary Papers

Related Material

An important related collection is the Records of the Carnegie Program: Science and Government. Pertinent interviews conducted under the Caltech Oral Histories Project are [Horace Gilbert with Mary Terrall \(1978\)](#) ; and David Elliot with Carol Bugé (1986).

Indexing Terms

The following terms have been used to index the description of this collection in the library's online public access catalog.

Subjects

California Institute of Technology
Economics
Industrial management
Postwar reconstruction
World War II (1939-1945)

Occupations

Economists

Series 1. **Correspondence and Documents**

Box 1, Folder 1

**American Assn. of University Professors (AAUP)
1930-1940, undated**

Box 1, Folder 2

**American Assn. of University Professors (AAUP)
1949, 1952-1955, 1957-1960, 1963-1964, 1966**

Box 1, Folder 3

Athenaeum 1930, 1937

Box 1, Folder 4

A Miscellaneous

Scope and Content Note

African Studies Association 1963-1964

Albers, W. E. 1932

Allen, William M. 1932, 1945, 1956, 1965-1966

American-Russian Chamber of Commerce 1929

Anderson, B. M. 1931

Armstrong, Paul 1933

Argyropoulos, George S. 1974

Athens College 1974

Box 1, Folder 5

Barrett, Edward C. 1929, 1933-1934, 1945

Box 1, Folder 6

BCD International Comparisons 1968

Box 1, Folder 7

**Berle, Adolph, Jr. 1927-1929, 1931, 1933-1935,
1941-1942, 1971**

Box 1, Folder 8

B Miscellaneous

Scope and Content Note

Bacher, Robert F. 1958
Baker, David, Col. 1942
Baker, Howard 1973
Baker, John C. 1970-1972
Balcom and Vaughan 1955
Baldwin, Hanson W. 1952
Baldwin, Lawrence W. 1938
Baratz, Morton S. 1978
Barber, John E. 1931-1932
Barber, William M. 1932-1934
Barringer, J. W., III 1932
Barron's 1936
Bauer, Gerard F. 1966
Beard, Charles A. 1932
Beckman, Arnold O. 1957, 1961
Behr, Manfred 1953
Beknyev, Victor 1960
Belknap, Kenneth A. 1930-1931, 1936
Bialokoz, J. E. 1968
Bird, Remsen 1935
Black, John D. 1935
Boaz, Volney T. 1933
Borden, Neil H. 1935
Boyd, Gary 1960, 1963
Bradburn, James 1934-1936, 1938
Brenner, Helen N. 1964
Brentjes, J. 1963-1964
Bright, James R. 1965
Broman, Gunnar 1968
Buchanan, William E. 1956, 1976-1977
Bumb, Frank C., Jr. 1960
Bursk, Edward C. 1951
Buttenwieser, Benjamin J. 1952-1953, 1958
Bylander, Sten 1965

Box 1, Folder 9

California Committee on Surface Mining and Reclamation: Correspondence 1965-1969

Box 1, Folder 10

California Committee on Surface Mining and Reclamation: Correspondence 1970

Box 1, Folder 11

California Committee on Surface Mining and Reclamation: Correspondence 1971

Box 1, Folder 12

California Committee on Surface Mining and Reclamation: Correspondence 1972, 1974-1975

Box 1, Folder 13

California Committee on Surface Mining and Reclamation: Correspondence 1976-1978

Box 2, Folder 1

Miscellaneous Reports: Committee on Surface Mining and Reclamation

Scope and Content Note

Sand and Gravel in California: Part A Northern California 1961

Sand and Gravel in California: Part B Central California 1964

Supreme Court of the US: Consolidated Rock Products Company and Valley Real Estate Company, Appellants v. City of Los Angeles, Appellee Oct 1962

Rock, Sand and Gravel Study Group 1966

Box 2, Folder 2

Committee on Surface Mining and Reclamation: Reports and Correspondence 1970-1971, 1977-1978

Box 2, Folder 3

Committee on Surface Mining and Reclamation: Reports and Correspondence Jan 1971-Nov 17, 1971

Box 2, Folder 4

Committee on Surface Mining and Reclamation: Reports and Correspondence Nov 19, 1971-Nov 30, 1971

Box 2, Folder 5

Committee on Surface Mining and Reclamation: Reports and Correspondence Jul 1973-Nov 18, 1974

Box 2, Folder 6

Committee on Surface Mining and Reclamation: Report Nov 20, 1974

Box 2, Folder 7

Committee on Surface Mining and Reclamation: Tour Guide-Los Angeles County Nov 3, 1978

Box 3, Folder 1

California Institute of Technology 1932, 1938, 1942, 1950-1951, 1959, undated

Box 3, Folder 2

Clearances: War Dept. and Biographical 1944-1945, 1950-1951, 1961, undated

Box 3, Folder 3

Colorado, University of, lecture 1969-1971

Box 3, Folder 4

C Miscellaneous

Scope and Content Note

Cambel, Ali Bulent 1959
Cannon, R. H., Jr. 1979
Carberry, Deane E. 1932
Carney, John C. 1977-1978
Carruthers, John 1932-1933
Carter, E. W. 1953
Chu, Billie 1974-1975
Cies, Ralph Dearmond 1974
Clapp, William H. 1932
Clark, Donald T. 1970-1971
Clifford, F. W., Jr. 1931, 1935
Clinton, Guy 1937
Clock, Raymond M. 1952-1953
Cohn, Benedict 1964
Coleman, Theodore C. Dec 4 (no year)
Coleman Chamber Music Assn. 1974
Collett, John P. 1928, 1930
Coonley, Howard 1939
Copeland, Frederick W. 1955
Copeland, Melvin T. 1953
Corcoran, William H. 1975, undated
Cosby, Richard S. 1975
Cowan, Connell G. 1932
Croly, John 1934
Crutchfield, J. S. 1935

Box 3, Folder 5

Donham, W. B. (See also: Series 6, Harvard Business School) 1940-1941, 1945

Box 3, Folder 6

Douglas, William O. 1936, 1941-1942, 1949, 1955-1956, 1959-1960, 1962, 1966, 1972, 1974, undated

Box 3, Folder 7

DuBridge, Lee A. 1948-1950, 1952-1953, undated

Box 3, Folder 8

D Miscellaneous

Scope and Content Note

Dack, Bruce M. 1932-1933
Daugherty, Robert 1964, undated
David, Donald K. 1932-1933, 1949, 1953
Davis, A. C. 1932
Dean, Joel P. 1934
Deibler, Frederick S. 1933
Demos, Jean 1968
Derleth, C., Jr. 1932,
Doriot, Georges F. 1939, 1970
Douglas Aircraft Co. 1952
Drasdo, Albert 1931
Dupree, Louis 1965

Box 3, Folder 9

Economic Report of the President 1968

Box 3, Folder 10

E Miscellaneous

Scope and Content Note

Edwards, A. C. 1934
Ehrenfest, Galja 1932
Einstein, Elsa 1932, undated
El Sum, Hussein 1953
Elliot, David C. 1969
Endicott, John P. 1962
Ettinger, Leon 1977

Box 3, Folder 11

Farmanfarmaian, Khodadad 1965-1966, 1968-1969, 1973-1975

Box 3, Folder 12

Fitch, James B. 1973, undated

Box 3, Folder 13

Floyd, Paul 1930-1931, 1933-1935, undated

Box 3, Folder 14

Foreign Student Committee 1946, 1949-1957

Box 3, Folder 15

Foreign Student Committee 1960, 1962-1965

Box 3, Folder 16

Foreign Student Committee 1966-1968

Box 3, Folder 17

Foreign Student Correspondence 1953-1955, 1957-1963

Box 3, Folder 18

Foreign Student Correspondence 1964-1970, undated

Box 4, Folder 1

Fulbright: Competition, students 1949-1953

Box 4, Folder 2

Fulbright: Competition, students 1954-1959, undated

Box 4, Folder 3

Fulbright Conferences

Scope and Content Note

UCLA 1963
USC 1964
Stanford 1965
Pitzer College 1966
San Francisco State 1967
Pitzer College 1968

Box 4, Folder 4

Fulbright: Faculty 1952-1956

Box 4, Folder 5

Fulbright: Scholars, correspondence 1954-1958, 1960-1961, undated

Box 4, Folder 6

F Miscellaneous

Scope and Content Note

Fatio, André 1961-1962, 1966
Faville, David E. 1934
Fay, Peter undated
Fink, George B. 1963, 1965, 1967
Finley, Wendell 1934
Firestone, Roger S. 1936
Fisher, H. H. 1931-1932
Fleming, Louis 1976
Fogg, Philip S. 1938
Frankel, Charles L. 1965
Freeman, Jo Fisher 1977
Friesell, G. 1930-1931
Fulford, George T. 1935
Funk, R. V. 1930-1932
Fussell, Paul 1973

Box 4, Folder 7

German Refugees. Professor Vivian Stranders 1951-1953

Box 4, Folder 8

Box 4, Folder 9

Box 4, Folder 10

**German Refugees. Professor Vivian Stranders
1954-1959**

Greek Project. Demetriades 1969-1971

G Miscellaneous

Scope and Content Note

Garner, Robert L. 1963
Gay, Edwin F. 1937, 1939
Gibbs, Alice Dwight 1933
Giberson, Mel 1964
Gilbert, Horace N. 1933, 1943
Gilmore, Eugene A., Jr. 1955
Githinji, Margaret Wambui 1974
Goldberg, Harry 1959-1960, 1974
Gordon, Albert H. 1958
Gordon, Dorothy Webster 1971-1972
Gray, Carl R. 1935

Box 4, Folder 11

Harvard University. Transition to Caltech

Scope and Content Note

Baker, John C. 1928-1930, 1932-1935
Biddle, C. P. 1932
Borden, Neil H. 1929
Brown, Ted 1931
Cabot, Philip 1932-1933, 1935
Cotter, M. Lillian 1929
Crum, Leonard 1933-1934

Box 4, Folder 12

Harvard University. Transition to Caltech

Scope and Content Note

Donham, W. B. 1929-1933
Doriot, Georges F. 1929, 1931-1932
Eastman, Helen 1929, 1934
Feiss, Mary H. 1929
Fraser, Cecil E. undated
Gragg, Charles I. 1931-1932, 1935
Gras, N. S. B. 1935
Malott, Deane W. 1933, 1935
Marble, John M. 1929
Martin, Boyce F. 1935
Mayo, Elton 1934

Box 4, Folder 13

Harvard University. Transition to Caltech

Scope and Content Note

McNair, Malcolm P. 1933-1934
Morse, W. G. 1929
Osgood, Mary E. 1929-1930
Robbins, E. C. 1929
Sprague, O. M. W. 1933-1934
Taeusch, Carl Frederick 1929-1930
Taussig, F. W. 1931
Tebbutt, Arthur 1933, 1935
Vanderblue, Homer B. 1933, 1935
White, Marion 1929, undated
Wright, Edmond F. 1930, 1935

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Box 5, Folder 4
Box 5, Folder 5
Box 5, Folder 6

Harvard University (See also: Series 6, Harvard Business School) 1952-1953, 1955, 1957, 1966-1967, 1969-1973, 1979
Hensel, Struve 1951-1952
Hereford, Rockwell 1932-1933, 1971-1979
Herter, Christian 1962
Hodges, Luther 1951-1952, 1957, 1959-1962
Hoover, Herbert, Jr. 1928, undated
H Miscellaneous

Scope and Content Note

Hagemeyer, Johan 1933-1934, undated
Haight, Griffin, Deming & Gardner 1941-1942
Halaby, Najeeb E. undated
Haldane, J. B. S. 1932
Hall, George 1958
Hall, Howard P. 1956, 1959-1960, 1967-1968
Hamacher, Howard 1937
Hanisch, Marian 1955
Hanna, Marybelle B. 1964
Harper and Brothers 1934
Harris, M. B. 1936
Harrison, Helen W. 1937
Hasegawa, Taizo 1963-1964
Hayden, Richard F. C. 1964
Hayford, Leslie 1931
Hays, Thomas C. 1963
Hazelett, C. W. 1938
Hefferan, T. W. 1946
Hereford, Dave 1978
Hereford, Jack B. 1930
Hertz, Richard 1953
Hill, Charles W. 1935
Hodge, M. S. 1964-1965
Hoeppel, John H. 1938
Hoeppel, Raymond W. 1933, 1935
Holladay, Mrs. Collis H. 1972
Hollister, Clay H. 1953-1954
Holmes, Fred 1937
Holroyd, Howard B. 1933
Holt, M. R. 1936
Hopkins, William S. 1938
Horlick's Farms and Dairies, Ltd. 1963
Horowitz, Norman H. 1979
Horton, Jack K. 1964
Howse, A. E. 1951-1952
Hoxsey, J. M. B. 1933
Hubbard, Joseph 1929
Humason, W. D. 1937

Box 5, Folder 7

Box 5, Folder 8

Box 5, Folder 9

Box 5, Folder 10

Institute of International Education (IIE), Los Angeles 1952, 1968-1971
International Assn. of University Professors, Conference 1958
International Center: Correspondence 1949, 1951-1953, undated
International Center: Reports 1952-1955, 1965

Box 5, Folder 11

I Miscellaneous

Scope and Content Note

Ingersoll, A. C. undated
Ishii, Eiichi 1973

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Judy, Clinton K. 1939, 1944-1946, 1948

J Miscellaneous

Scope and Content Note

Jackson, J. Hugh 1933
Jacobs, Delbert H. 1965
Jacobs, Randall 1942
Jahns, Richard H. 1978
Janney, Vernon W. 1959
Jardine, Vincent W. 1973
Jenkins, Hugh M. 1971
Johnson, Evan A. 1953
Johnson, Howard W. 1968
Johnson, Samuel 1935, 1938
Johnson, Wallace 1955
Jones, William O. 1971-1972, 1976
Jordan, Donald S. 1962

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Box 5, Folder 15

**Kanpur Indo-American Program 1961,
1964-1965, 1967-1970**

K Miscellaneous

Scope and Content Note

Kartzke, Virginia undated
Katz, Milton 1953
Kazering [?], M. 1964
Keachie, E. C. 1958, 1961, 1964-1965
Kellogg, George A. 1975, 1977, 1979
Kiernan, Joseph M., Jr. 1960
Killgore, Cecil L. 1933
Kingsley, John M. 1931
Kingsmill Moore, T. C. 1975
Klath, T. O. 1930
Klein, Burt 1970
Klein, Martin J. 1957
Klise, Gene 1963
Koch, Louis 1938
Koch, Walter R. 1938
Kossanyi, Jean undated
Kybal, Dalimil 1952
Kybal, Milic 1955

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L Miscellaneous

Scope and Content Note

Lamb, Eric F. 1955
Lambert, Richard D. 1970
Lasoń, Irena 1971-1972
Latham, Tom 1965-1967
League of Women Voters of California 1964
Lebor, Andrew 1957
Lees, Lester 1970
Lenfestey, Mrs. Frederick J. 1973
Lert, Richard J. 1965
Levine, Isaac Don 1932
Lewin, Albert 1931-1932
Light, Robert Mack 1931
Lim, Vicente 1964, 1977
Lincoln, G. A. 1963
Lindley, William B. 1957-1958, 1961
Lindsay, George E. 1974, 1976-1977, 1979
Lindsay, Mary Rodgers 1931
Lindvall, Frederick C. 1969, 1973
Little, Bessie 1934
Lufkin, George Schild 1932, 1974

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Box 6, Folder 2
Box 6, Folder 3

Box 6, Folder 4
Box 6, Folder 5

Box 6, Folder 6
Box 6, Folder 7

Box 6, Folder 8

McGraw-Hill Book Company See: Series 6, *An Introduction to Business*

Miles, Kenneth 1957-1987

Miles, Kenneth [1980s], undated

Millikan, Robert A. 1929-1931, 1933-1944, 1946, 1949, 1953

Moore, John G. 1931-1933, 1936-1938, 1940

Moore, John G. 1958-1959, 1961-1962, 1966, 1969

Moore, John G. 1970-1971

Moore, John G.: Published Works 1961, 1963-1964, 1966-1970

Munro, William B. 1929, 1931, 1933, 1936, 1940-1945

Box 6, Folder 9

M Miscellaneous

Scope and Content Note

Macarthur, John R. 1936
Maclaurin, W. Rupert 1941
Macrae, John 1938
Malott, Deane W. 1930
Mandelbrot, Benoit 1966
Martensson, Jan 1971
Martin, Charles E. 1937
McClellan, H. C. 1967-1968
McDaniel, Bruce 1936-1937
McDuffie, William C. 1932
McElroy, M. Lowell 1933
McLean, John G. 1954, 1971-1972
McNamara, Robert S. 1956, 1970
McWilliams, Carey 1961
Meisnest, Ella 1935
Metcalf, Frank 1935
Miller, Margaret 1964
Millikan, Greta B. 1933
Millikan, Max 1937
Mireku, Andrew 1978
Modern Greek Studies Assn. 1975
Morehouse, Alanson D. 1932
Morgan, Thomas W. 1977
Morton, William F. 1961
Moss, John E. 1970
Mothershead, Alice Bonzi 1976
Motz, F. A. 1934
Mudd, Harvey S. 1938
Mudd, Seeley G. 1959
Mueller, John H. 1934
Mullendore, W. C. 1937
Munger, Edwin S. 1969, 1974
Munro, Caroline S. 1960, 1971

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Box 6, Folder 11

Box 6, Folder 12

**National Assn. of Foreign Student Affairs 1948,
1953, 1957-1962, 1964**

Noyes, Arthur Amos 1931

N Miscellaneous

Scope and Content Note

NAFSA 1973
Naudé, Charlundated
National Academy of Sciences 1964
National Economic League 1932
National Labor Relations Board 1935
Neff, Andrew 1934, 1937
New York Academy of Sciences 1964
Newlin, Richard S. 1972
Nielsen, G. W. 1970
Nitze, Paul H. 1964
Norrell, Catherine D. 1964
Norton, W. M. 1938, undated

Box 6, Folder 13

O Miscellaneous

Scope and Content Note

Oaks, R. M. 1932
Olson, Mervyn D. 1963
Orr, James M. 1938
Owen, Robert P. 1957, 1963

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Page, James R. 1949-1950

P-Q Miscellaneous

Scope and Content Note

Pacific Southwest Academy 1933
Parsons, Ralph M. 1954
Pascoe, John J. 1974
Pearne, John F. 1972-1973
Pearson, Harry and Suzie 1975
Peck, Newton T. 1938
Pelaez, Emmanuel 1962
Pierce, John R. 1936, 1965, 1971-1972
Pifer, Alan 1956
Piper, Clarence B. 1936
Pohl, Kate G. 1930
Pohl, Wadsworth E. 1931
Political Science Quarterly 1933
Popenoe, Paul 1963
Porter, John C. undated
Prudames, E. Mott 1932
Prud'homme, Hector 1955,
Purcell, George undated
Quinlan, Patrick 1960

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Box 7, Folder 2

Box 7, Folder 3

Box 7, Folder 4

Box 7, Folder 5

Recommendations 1938-1940, 1946-1951, 1953-1956

Recommendations 1957-1964

Recommendations 1965, 1967-1970

Recommendations 1971-1974

Ruddock, Albert B. 1955, 1957, undated

Box 7, Folder 6

R Miscellaneous

Scope and Content Note

Rada, E. L. 1977-1978
Randall, Clarence B. 1958
Ravenholt, Albert 1966, 1973-1974
Raymond, Arthur E. 1975-1976
Raymond, F. E. 1932
Reagan, Ronald 1969
Reed, Homer 1931-1932
Reed, McClellan 1931
Recart, Horacio, Jr. 1955
Richey, Albert S. 1932
Righter, Volney 1949
Robertson, Ted 1977
Robinson, Dwight P., Jr. 1938, 1964
Robinson, George P. 1937, undated
Robinson, Richard D. 1956-1957
Roche, Josephine 1932
Rolph, James, III 1938
Romaneski, Albert Leó 1964-1971, undated
Roosevelt, Eleanor 1953
Roper, Elmo 1959
Rosen, David L. 1961
Roulac, Stephen 1978
Russell, George F. 1959-1960
Russian Lunch 1975

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Scott, John 1965-1966, 1970-1971, 1974-1976

Smith, Hallett 1950-1951

Sorensen, Royal W. 1934

Sterling, J. E. Wallace 1945-1946

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S Miscellaneous

Scope and Content Note

Samuelson, Gunnar 1971, 1976
Savelle, Max 1936
Scattergood, E. F. 1943-1944
Schacht, Hjaliner Horace Greeley 1931
Schroeder, C. A. 1973
Schroeder, Ethel 1963-1964
Schütz, W. W. 1959-1960
Security Pacific National Bank 1976
Sedgwick, W. [?] H. 1933
Serrell, Peter H. 1938
Shank, Donald J. 1964
Shapp, M. J. 1960
Schultz, George P. 1964
Sierra Salt Corporation 1934-1935
Simons, Seward C. 1933
Simpser, Boris 1964
Slichter, Sumner H. 1953
Sloan Fellowships 1938
Smith, Elden 1938
Smith, H. Allen 1969
Smith, L. R. 1932
Smith Wilcke H. 1972
Snelling, W. F. 1972, 1978
Sprague, Hollister T. 1932
Stanford Research Institute 1959
Staplers Club ca. 1927-1928
Starbuck, Edwin D. 1936
Starcevic, Anthony 1963
Steiner, Christy ca. 1966
Steere, Loyd V. 1964
Stewart, Edna 1952
Storrer, Fred undated
Strong, Austin 1932
Swensrud, Sidney A. 1957

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Box 7, Folder 14

Tolman, Richard C. 1942, undated

Twining, Nathan F. 1946-1947

T Miscellaneous

Scope and Content Note

Talbot, Phillips 1961, 1968-1970
Talbott, H. E. 1942
Taylor, Margaret R. 1938
Taylor, Maxwell 1974
Thadway, C. David undated
Thornber, Karvel K. 1970
Todd, W. Murray 1959
Traylor, Vee 1977
Treanor, John 1934
Treanor, Tom 1938
Trostel, Everett 1931
Tubby, Roger 1961
Tugwell, Rexford 1934
Turner, Agustin E. 1954, 1968, 1976, 1978

Box 7, Folder 15

U Miscellaneous

Scope and Content Note

Ussher, Bruno David 1938

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von Kármán, Theodore 1945

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V Miscellaneous

Scope and Content Note

Valluri, S. R. 1973

Vanderblue, Homer B. 1929, 1932, 1935-1936,
1938-1939, 1952, undated

Veysey, Victor V. 1938, 1978

Vogel, Robert S. 1952

Vuillemin, A. C. 1971

Box 7, Folder 18

**Watson, Earnest C. 1930, 1938, 1940-1941,
1944, 1947-1951, 1955, 1959-1960**

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W Miscellaneous

Scope and Content Note

Wade, James W. 1941

Wallace, Robert F. 1952-1953

Wallen, Arch C. 1973

Ware, Joseph 1938

Warren, Harry V. 1937, 1977

Watkins, James 1952-1953, 1956

Wayland, J. Harold 1973

Weare, Buel F. 1927-1929, 1950, 1953

Weber, Victor 1960

Weigang, Georg W. H. 1929, 1949

Weinert, Bruce 1963-1965, undated

Weismann, H. Andre 1951, 1953

Wells, Bob 1976

Wernette, J. Philip 1958, 1974

Wheaton, George 1975

Wheeler, Adaline E. undated

Wheeler, Oliver P. 1932, 1957

Wheeler, Osgood Company 1929

White, Leavitt S. 1963-1964

White, Wilford L. 1937-1938

Whitney, Edward A. 1939

Whitsell, Leon O. 1936

Wickens, Arynness Joy 1958

Wilbor, Paul A. 1957

Wilder, Philip S. 1963

Williams, E. Otto N. 1938

Wilson, Randolph G. 1979

Wolfberg, Stan 1978

Wolman, Leo 1941

Wong, David 1960

Wood, Casey A. 1936-1938

Woodbridge, Frederick Wells 1938

Woolley, Richard 1957, undated

Wright, Edmond F. 1936-1937, 1942, 1971,
undated

Wright, H. B. 1931

Wyeth, George A. 1953

Wygarden, H. J. 1952

Box 7, Folder 20

Y-Z Miscellaneous

Scope and Content Note

Yang, P. C. 1961
Young, Archibald B. 1937
Young, John E. 1963, 1968, 1971
Young, John Parke 1935, 1973
Zarem, A. M. 1963-1964
Zuckert, Eugene M. 1951-1952, 1961

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**Miscellaneous Correspondence and Personal
1929, 1933, undated**

Series 2. **Manuscripts**

Box 8, Folder 1

An Introduction to Business: 1st and 2nd eds., correspondence 1933-1936, 1940, 1949, 1951-1952

Box 8, Folder 2

An Introduction to Business: 3rd ed., correspondence (See also: Series 6, An Introduction to Business) 1934-1939, 1946, undated

Box 8, Folder 3

Speeches and Lectures

Scope and Content Note

Business as a profession ca. 1929
Economic background of our currency and credit difficulties undated
The Russian industrialization program ca. 1932
American economic entanglements in Europe 1932
The economics of dictatorships undated
The American labor movement in transition 1938
The economic basis of Europe's war problem undated

Box 8, Folder 4

Speeches and Lectures

Scope and Content Note

The bankruptcy of Europe undated
The fight for a free world ca. 1940s
Germany and the peace 1945
The college and university in the community: The private college undated
Labor versus consumers undated
Visa and passport restrictions and their effect on international scientific effort undated
Pasadena's top diplomat 1962
Vietnam bombing: a lesson from World War II undated

Box 8, Folder 5

Articles

Scope and Content Note

The domestic allotment plan 1933
Two amendments to capitalism undated
The high cost of labor undated
The administrative organization of the California Institute of Technology 1940
A lesson from the depression undated
Issues in the presidential campaign ca. 1940

Box 8, Folder 6

Articles

Scope and Content Note

German industry under Allied bombing undated
More precious than gold undated
Preparedness for the production of military aircraft undated
Coronation odyssey 1953
Germany emerges as a European power undated
The architect and construction for business 1954
Foreign students: their academic troubles and culture shock undated

Box 8, Folder 7	Manuscripts Scope and Content Note Untitled undated Engineering training for business management undated Government reorganization and the New Deal government agencies undated We can avoid business depressions undated The Soviet Union 19311983
Box 8, Folder 8	Course lecture notes. Articles by others. Econ 100: The art of management by Vannevar Bush 1965-1966
Box 8, Folder 9	Course lecture notes. Articles by others. Econ 100: Why depressions are extinct by Gottfried Haberler 1962
Box 8, Folder 10	Course lecture notes. Articles by others. Econ 21 and 100: General sociology by Pareto 1933
Box 8, Folder 11	Course lecture notes. Articles by others. Econ 21 and 100: Louis Rader lectures 1963-1964
Box 8, Folder 12	Course lecture notes. Articles by others. Econ 101: G. F. Warren's theory ca. 1929
Box 8, Folder 13	Course lecture notes. Economic courses. Correspondence: Kinard, William C. 1949
Box 8, Folder 14	Course lecture notes. Economic courses. Correspondence 1937,1946, 1948-1949
Box 8, Folder 15	Course lecture notes. Economic courses. Econ 100: Class notes 1947, 1953-1964, 1966-1968, undated
Box 8, Folder 16	Course lecture notes. Economic courses. Econ 100: Lecture notes 1965-1968
Box 8, Folder 17	Course lecture notes. Economic courses. Econ 100: Lecture notes 1965-1966, undated
Box 8, Folder 18	Course lecture notes. Economic courses. Econ 100: Lecture notes 1967-1969
Box 8, Folder 19	Course lecture notes. Economic courses. Econ 100: Common market 1962
Box 8, Folder 20	Course lecture notes. Economic courses. Econ 100: Grades (partial) 1929-1940, 1945-1949, 1953-1955, 1966, undated

Series 3. Wartime Papers

Box 9, Folder 1	War Dept. Procurement Planning prepared by the Extension Course Division, The Army Industrial College 1940
Box 9, Folder 2	Industrial Mobilization prepared by the Extension Course Division, The Army Industrial College 1940
Box 9, Folder 3	Courses at Harvard: Industrial Management and Mobilization Sep 1941
Box 9, Folder 4	Courses at Harvard: Industrial Management and Mobilization May 1942
Box 9, Folder 5	Courses at Harvard: Lockheed Aircraft Corp. ca. 1942
Box 10, Folder 1	Radio broadcasts by members of Harvard's American Defense Effort ca. 1942
Box 10, Folder 2	Air Force Papers 1942-1945
Box 10, Folder 3	From Harvard to Air Materiel Command 1942-1945
Box 10, Folder 4	Air Materiel Command: Lockheed Aircraft Corp. 1943
Box 10, Folder 5	Air Materiel Command: Northrop Aircraft, Inc. 1943-1944
Box 10, Folder 6	Air Materiel Command: Timm Aircraft Corp. 1943-1944
Box 10, Folder 7	Air Materiel Command: Hammond Aircraft Co. 1944
Box 10, Folder 8	Air Materiel Command. Western Procurement District: Douglas Aircraft (1) 1943
Box 10, Folder 9	Air Materiel Command. Western Procurement District: Douglas Aircraft (2) 1943
Box 10, Folder 10	Air Materiel Command. Western Procurement District: Expediting assignments, general 1943-1944
Box 10, Folder 11	Air Materiel Command. Western Procurement District: Los Angeles area study 1944
Box 10, Folder 12	Air Materiel Command. Western Procurement District: Organization 1943-1944
Box 10, Folder 13	Air Materiel Command. Western Procurement District: subcontractors to aircraft companies (1) 1943
Box 10, Folder 14	Air Materiel Command. Western Procurement District: Subcontractors to aircraft companies (2) 1943
Box 11, Folder 1	Air Materiel Command. Western Procurement District: Workload survey 1943-1944
Box 11, Folder 2	Air Materiel Command. Western Procurement District: Historical office 1945
Box 11, Folder 3	Air Materiel Command. Wright Field: Hickok Electrical Co. 1942-1943

Box 11, Folder 4	Air Materiel Command. Wright Field: Hickok Electrical Co. 1942
Box 11, Folder 5	Air Materiel Command. Wright Field: Hydraulic fluid 1942-1943
Box 11, Folder 6	Air Materiel Command. Wright Field: Production service staff 1942-1943
Box 11, Folder 7	Air Materiel Command. Wright Field: special expediting assignments 1942
Box 11, Folder 8	Air Materiel Command: Program planning 1941-1943
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Box 11, Folder 10	Air Materiel Command: Special Douglas Aircraft study (2) (See also: Series 4 (entire)) 1945

Series 4. **Postwar, Special Advisor to Air Materiel Command**

Box 12, Folder 1	Postwar Industrial Mobilization Assignment: Air Force (1) 1946-1947
Box 12, Folder 2	Postwar Industrial Mobilization Assignment: Air Force (2) 1946-1947
Box 12, Folder 3	Postwar Industrial Mobilization Assignment. Air Force: Special Consultant 1946-1948
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Box 12, Folder 5	Postwar Industrial Mobilization Assignment: Industrial Mobilization Study, interim report 1945-1946
Box 12, Folder 6	Postwar Industrial Mobilization Assignment: Industrial Preparedness Progress Reports 1945-1946
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Box 12, Folder 8	Postwar Industrial Mobilization Assignment: Air Force Industrial Mobilization Study, correspondence with contractors 1945-1946, undated
Box 12, Folder 9	Postwar Industrial Mobilization Assignment: Presentations to Army-Navy Munitions Board 1947
Box 12, Folder 10	Postwar Industrial Mobilization Assignment: Major Howard H. Rosenheim correspondence (See also: Series 6, Professional and Civil Activities) 1945-1947
Box 13, Folder 1	Miscellaneous postwar materials: McCloy, John J., High Commissioner for Germany (HICOG) 1949-1951, 1953, 1955, 1957, 1961, undated
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Box 13, Folder 3	Miscellaneous postwar materials: German notes: HICOG 1949-1952
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Box 13, Folder 5	Miscellaneous postwar materials. Bombing survey: Arrangements 1945
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Series 5. **Pamphlets and Articles by H. N. Gilbert and Others**

Box 14, Folder 1	Articles on mobilization by H. N. Gilbert Scope and Content Note The Expansion of Shipbuilding Winter 1942 From Industrial Mobilization to War Production Autumn 1942
Box 14, Folder 2	The winning of the war in Europe and the Pacific by General George C. Marshall 1943-1945
Box 14, Folder 3	Report by the Supreme Commander to the Combined Chiefs of Staff on the Operations in Europe of the Allied Expeditionary Force 1944-1945
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Box 14, Folder 5	Douglas Aircraft Company. Industrial Mobilization Plan, Phase #1 Study, Heavy Transport Aircraft 1946
Box 14, Folder 6	Industrial Preparedness in Aircraft Industry by H. N. Gilbert Scope and Content Note Postwar Aircraft Industry Cashes in on Wartime Experience 1946 Industrial Preparedness in the Aircraft Industry 1947

Box 14, Folder 7	Air Industrial Preparedness Program presentation Apr 23, 1947
Box 14, Folder 8	Report of the Chief of Staff, US Air Force to the Secretary of the Air Force 1948
Box 14, Folder 9	18th Institute of International Relations 1952
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Box 15, Folder 1	Harvard Business School: Correspondence: A-I
	Scope and Content Note
	Alumni Association 1936
	Baker, John C. 1939-1940
	Biddle, Clinton P. 1938-1939
	Cabot, Philip 1936-1937
	Crum, W. Leonard 1939-1940
	Donham, Wallace B. 1936, 1939
	Doriot, Georges F. 1937-1938
	Gragg, Charles I. 1936, 1938
	Hansen, Alvin H. 1940
	Heard, Mrs. F. E. 1940
	Hubbard, Joseph B. 1938-1939
	Isaacs, Nathan 1938
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	Scope and Content Note
	Lewis, Howard T. 1939-1940
	Malott, Deane W. 1937-1939
	Martin, Boyce F. 1939
	McNair, Malcolm P. 1938
	Osgood, Mary E. 1937
	Schmalz, Carl N. 1939
	Smith, George Albert, Jr. 1939
	Turner, Glen C. 1939
	Vanderblue, Homer B. 1939
Box 15, Folder 3	Harvard Business School. Malott, Deane W.: agricultural business cases 1935-1936
Box 15, Folder 4	Harvard Business School. Course material: Business Policy 12 1927-1928
Box 15, Folder 5	Harvard Business School. Course material: Business Economics 1929
Box 15, Folder 6	Harvard Business School. Miscellaneous 1924-1929
Box 15, Folder 7	Harvard Business School. Letters of recommendation (See also: Series 1, Harvard University) 1930, 1934-1935, undated
Box 15, Folder 8	Publication correspondence and documents. <i>An Introduction to Business</i> (book): Manuscript (incomplete) undated
Box 15, Folder 9	Publication correspondence and documents. <i>An Introduction to Business</i> (book): Correspondence 1929, undated
Box 15, Folder 10	Publication correspondence and documents. <i>An Introduction to Business</i> (book): Correspondence 1930
Box 15, Folder 11	Publication correspondence and documents. <i>An Introduction to Business</i> (book): Correspondence 1931-1933
Box 15, Folder 12	California Institute of Technology. Speakers Committee: Lecturers file undated
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Box 16, Folder 7	California Institute of Technology. Business Economics and Management 1985, undated
Box 16, Folder 8	California Institute of Technology. Business Economics and Management 1986-1987
Box 16, Folder 9	California Institute of Technology. Carnegie Program. Science and Government: Seminars and Working Group Jun-Dec 1960
Box 16, Folder 10	California Institute of Technology. Carnegie Program. Science and Government: Arms Control Seminars Jan-May 1961
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