
Finding aid to the Robert E. Tranquada papers H2010.6

Finding aid prepared by Andrew Hoyt and Jeroen Lambrecht

Honnold/Mudd Library Special Collection and Archives

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May 2010

Title: Robert E. Tranquada Papers.

Collection number: H2010.6

Repository: Honnold/Mudd Library Special Collection and Archives

Claremont, CA 91711

Languages: Languages represented in the collection: English

Physical Description: 3.0 Linear feet3 boxes

Date (inclusive): 1979-2007

Date (bulk): 1991-2007

Language of Materials note: The materials are in English.

Abstract: This collection contains correspondence, memoranda, reports, notes, and other materials documenting Robert E. Tranquada's service as Chairman of the Pomona College Board of Trustees, 1991-2000; as member of the Claremont University Center Board of Fellows, 1991-2000; and as first Chairman of the Claremont University Consortium Board of Overseers, 2000-2006. The materials relating to Tranquada's tenure at Pomona College cover a wide variety of topics, testifying to his role as a facilitator through whom different elements of the college community and to his role as representative of Pomona College in its complicated relationship with the broader Claremont community. The materials documenting Tranquada's tenure at Claremont University Center (from 2000, Claremont University Consortium) primarily concern the reorganization, implemented in 2000, of Claremont University Center, in particular establishing the Claremont Graduate School (from 1997, Graduate University) as an independent entity and adding a new institution (the Keck Graduate Institute of Applied Biological Studies), cooperation between the constituent members of the Consortium, land use, and the status and future of the Robert J. Bernard Biological Field Station.

Creator: Tranquada, Robert E., 1930-

Immediate Source of Acquisition note

Series 1 gift of Robert E. Tranquada, 2009. Series 2 gift of Robert E. Tranquada, 2010.

Processing Information note

Processed by Andrew Hoyt (Series 1) and Jeroen Lambrecht (Series 2) for Archival Studies 311, Claremont Graduate University, Spring 2010. Revised and encoded by Michael P. Palmer, January 2011.

Conditions Governing Access note

The collection is open for research.

Conditions Governing Use note

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Preferred Citation note

[Identification of item], box #, folder #, Robert E. Tranquada papers, Collection H2010.6, Special Collections, Honnold/Mudd Library, Claremont University Consortium.

Biographical/Historical note

Robert Ernest Tranquada was born in Los Angeles on August 27, 1930, the son of Ernest Alvro and Katharine (Jacobus) Tranquada. He graduated summa cum laude from Pomona College in 1951, and received his MD degree from Stanford University School of Medicine in 1955. Tranquada served as intern and resident in medicine in 1955-1958 and as a fellow in diabetes and metabolic diseases in 1958-1959 at UCLA Medical Center, and as fellow in diabetes at the USC School of Medicine in 1959-1960. He was appointed assistant professor at the USC School of Medicine in 1960, and associate professor in 1964, and served as chair of the Department of Community Medicine and Public Health in 1967-1970. He was associate dean in 1969-1976, serving simultaneously as medical director of the Los Angeles County/USC Medical Center in 1969-1974, and regional director of the County of Los Angeles Department of Health Services in 1974-1976. In 1976-1979 Tranquada was associate dean of the UCLA School of Medicine, and in 1979-1986 he served as chancellor and dean of the University of Massachusetts Medical Center. In 1986, Tranquada returned to USC as dean of the School of Medicine, serving until 1991. In 1992, he was appointed Norman Topping/National Medical Enterprises Professor of Medicine and Public Policy and chaired the Health Administration program in the then School of Public Administration. He became emeritus in 1997.

Tranquada established and directed the Watts Health Center (now the Watts Health Foundation), 1965-1969. He was a member of the Independent Commission on the Los Angeles Police Department (the "Christopher Commission") in 1991-1992, and chaired the Los Angeles County Task Force on Health Care Access in 1992-1993.

Tranquada is a member of the Institute of Medicine of the National Academy of Sciences and a Fellow of the American Association for the Advancement of Science. He joined the Pomona College Board of Trustees in 1969, serving as vice chairman in 1971-1979, and as chairman in 1991-2000. He was ex officio member of the governing Board of Fellows,

Claremont University Center, 1971-1979 and 1991-2000, and was first chairman of the Board of Overseers of the newly constituted Claremont University Consortium, 2000-2006. He also served as vice chairman of the Board of Trustees of the Keck Graduate Institute of Applied Life Sciences, 1997-2000.

Tranquada married Janet Martin in 1951; the couple has three children.

Scope and Contents note

This collection contains correspondence, memoranda, reports, notes, and other materials documenting Robert E. Tranquada's service as Chairman of the Pomona College Board of Trustees, 1991-2000; as member of the Claremont University Center Board of Fellows, 1991-2000; and as first Chairman of the Claremont University Consortium Board of Overseers, 2000-2006. The materials relating to Tranquada's tenure at Pomona College cover a wide variety of topics, testifying to his role as a facilitator through whom different elements of the college community--including Board members, administrators, faculty, students, alumni, and donors--negotiated issues; and to his role as representative of Pomona College in its complicated relationship with the broader Claremont community. Particularly prominent themes in the Pomona College files include student, faculty, and Board diversity; "political correctness"; finances; faculty tenure and salaries; presidential and other administrative recruitment and salaries; and the development of college property and resulting conflicts with the Claremont community. The materials relating to Tranquada's tenure at Claremont University Center (from 2000, Claremont University Consortium) are more narrowly focused. The materials prior to 2000 primarily concern planning for reorganizing the Claremont University Center, in particular establishing the Claremont Graduate School (from 1997, Graduate University) as an independent entity and adding a new institution; those for 2000 and afterwards primarily concern implementation of the reorganization, cooperation between the constituent members of the Consortium, land use, and the status and future of the Robert J. Bernard Biological Field Station.

Subjects and Indexing Terms

Claremont University Center. Board of Fellows.
Claremont University Consortium. Board of Overseers.
Gaines, Stanley O., 1961-
Hill, Brenda Barham
Pomona College (Claremont, Calif.). Board of Trustees.
Robert J. Bernard Biological Field Station.
Stanley, Peter W., 1940-
Claremont Colleges--Planning
Claremont University Center--Administration
Claremont University Consortium--Administration
Land use--California--Claremont
Pomona College (Claremont, Calif.)--Administration

Box 2, Folder 1,
Box 1, Folder 1-27

Series 1: **Pomona College 1979-2002 (bulk 1991-2000)**

Physical Description: 28 folders.

Arrangement note

Organized in 4 subseries:

Subseries 1.1: Campaign Steering Committee, 1993-2002

Subseries 1.2: Contracts, 1991-2000

Subseries 1.3: Correspondence, 1979-2000

Subseries 1.4: Nominations Committee, 1991-2000

Scope and Contents note

This series contains materials documenting Tranquada's tenure as Chairman of the Pomona College Board of Trustees, 1991-2000. The bulk of the materials consists of Tranquada's correspondence files, which document his involvement with many aspects of college life; his relationship and interaction with other Board members, donors, administrators, faculty, students, and alumni; his role as a communications "hub" through which different elements of the larger college community negotiated issues; and his role as representative of Pomona College in its complicated and sometimes tense relationship with the city of Claremont. Particularly prominent themes in the correspondence files include student, faculty, and Board diversity; "political correctness"; finances; faculty tenure and salaries; presidential and other administrative recruitment and salaries; and the development of college property and resulting conflicts with the Claremont community. Other materials in the series include records of Tranquada's involvement with the Nominations Committee, which identifies and recruits potential members of the Pomona College Board of Trustees; contracts and other materials documenting Pomona College President Peter Stanley and his relationship with the Board of Trustees; and fragmentary materials relating to the college's capital fundraising campaign.

Box 1, Folder 1-2

Subseries 1.1: **Capital Campaign Steering Committee 1993-2002**

Physical Description: 2 folders

Scope and Contents note

This subseries contains materials related to Pomona College's capital fundraising campaign, including a description of the responsibilities of the committee chair, campaign plans, meeting minutes, correspondence between committee members, activity schedules, building blueprints, solicitation worksheets, and research on perspective donors.

Box 1, Folder 1

Campaign Steering Committee 1 1993-2002

Physical Description: 1 folder

Contents includes:

Development program campaign schedule, circa 1993-1996; thank you letter from Tranquada to Draper, 1996; blueprints of student center, no date; solicitation strategy worksheet, 1995; prospect research reports, 1995; correspondence between committee members, 1993-2002.

Box 1, Folder 2

Campaign Steering Committee 2 1994-1995

Physical Description: 1 folder

Scope and Contents note

Description of Campaign Chair's principal responsibilities, no date; plans for campaign fundraising, 1994; activity schedules, circa 1994; campus center naming opportunities, no date; trustee solicitation schedule, 1995; committee minutes, 1995.

Box 1, Folder 3-4

Subseries 1.2: **Contracts 1991-2000**

Physical Description: 2 folders

Scope and Contents note

This subseries contains compensation agreements, including amendments and drafts of contracts, with Pomona College President Peter Stanley, as well as extensive related correspondence. The materials also include an evaluation of Peter Stanley by the Board of Trustees and a newspaper clipping comparing the pay of leading college presidents nationally.

Box 1, Folder 3

Contracts 1 1991, 1997

Physical Description: 1 folder

Contents includes:

Peter Stanley's compensation agreement, 1991; Alfred Gibbens' contract agreement, 1991; Peter Stanley's first amendment to agreement, 1997; correspondence from Stanley to Tranquada, 1997.

Box 1, Folder 4

Contracts 2 1998-2000

Physical Description: 1 folder

Contents includes:

Board of Trustees evaluation of Peter Stanley, 2000; Stewart Smith's work notes, no date; Board of Trustees evaluation of Peter Stanley, 1999; correspondence between Chris Elberhardt and Tranquada, 1999; comparison on presidential compensation, 1998; clipping from *The Chronicle of Higher Education*, 1998.

Box 1, Folder 5-18

Subseries 1.3: **Correspondence 1979-2000 (bulk 1991-2000)**

Physical Description: 14 folders

Arrangement note

Organized as follows:

1. General correspondence, 1979-2000
2. Peter Stanley, 1992-2000
3. Stan Gaines, 1996-1999

Scope and Contents note

This subseries contains typed, handwritten, and email correspondence, faxes, meeting minutes, reports, speeches, and other materials relating to the operation of the Pomona College Board of Trustees, including relations between the Board of Trustees and the Pomona College President; relations between the Board of Trustees and donors; planning for campus development, including the new Student Center and the Hahn Building; Pomona College accreditation; and extensive communication between Board members, and between Board members and faculty, on issues such as campus life; student, faculty, and Board diversity; and faculty tenure. The materials include legal documents from a lawsuit against the construction of the Hahn Building filed in 1992 by the Citizens Committee to Save Our Village; internal discussion concerning the student occupation of Alexander Hall in 1993; the college's decision in 1995 to stop funding ROTC, and the on-campus presence in 1993 of a possible Christian cult called the Inter-Varsity Christian Fellowship.

Box 1, Folder 5

General 1 1979-1993

Physical Description: 1 folder

Contents includes:

History of trustee-faculty retreat, 1979; information and research on donors, no date; correspondence between members of the Board of Trustees on insurance policy, 1979-1991; correspondence between members of the Board of Trustees on donor giving, 1979-1991; ephemera from Pomona College president Peter Stanley's inauguration, 1991; correspondence between members of the Board of Trustees on planning stages for new campus center, 1991; newspaper clipping about date-rape awareness on campus, 1991; correspondence between trustees on student diversity, 1991; Peter Stanley - manuscript of inauguration speech, circa 1991; A. Shelton's letter of resignation as Secretary of the Board of Trustees, 1991; trustee-faculty retreat information-packet on Pomona College admissions policy, 1993; newspaper clipping on Pomona College's racial profiling on campus, 1991; minutes of Board of Trustee meetings, circa-1991; memorandum from Nominations Committee, no date; correspondence between Stanley and Clark, 1992.

Box 1, Folder 6

General 2 1992

Physical Description: 1 folder

Contents includes:

Correspondence between Hart and Tranquada, 1992; correspondence between Gibbons and Tranquada, 1992; correspondence between Pomona College lawyers and Citizens Committee to Save Our Village, 1992; ephemera from Pomona College trustee-faculty retreat, 1992; comparative investment performance - Pomona College, 1992; Pomona College "Planning for the next decade", 1992; record of legal proceedings between Citizens Committee to Save Our Village and Pomona College, 1992; accreditation report, 1992.

Box 1, Folder 7

General 3 1992-1993

Physical Description: 1 folder

Contents includes:

Manuscript of Tranquada speech to the Board of Trustees, no date; correspondence between Will Jones and the Pomona College Board of Trustees, 1992-1993; correspondence between Richard Frank and Tranquada, 1992-1993; correspondence between John C. Argue and Hart on campus ethnic diversity, 1992-1993; information packet on ethnic diversity at private colleges, no date; correspondence on moving the Claremont University Consortium office off of Pomona land, 1992-1993; correspondence on compensation for the Dean of Admissions, 1992-1993; terms of final negotiation with students occupying Alexander Hall, no date; correspondence between Ted Bibars and Tranquada on lawsuit over Hahn Building, 1992-1993; legal brief from Pomona College lawyers on Hahn Building site, 1992; correspondence on Hahn Building lawsuit, 1992-1993; correspondence between Tranquada and Jones on faculty diversity, 1992-1993; correspondence between Brigadier General John Daile and Stanley on ROTC, 1992-1993; correspondence between Paulette and Tranquada on the Bernard Field Station, 1992-1993; correspondence between Tranquada and Stanley concerning the Hahn Building site, 1992-1993.

Box 1, Folder 8

General 4 1993

Physical Description: 1 folder

Contents includes:

Correspondence on Alexander Hall protest and occupation by students, 1993; draft of "The Plan for Faculty Diversity", 1993; correspondence on "The Plan for Faculty Diversity", 1993; correspondence concerning pay increases, 1993; correspondence from various donors, 1993; correspondence on the Inter-Varsity Christian Fellowship, 1993; College Seal Taskforce meeting minutes, 1993; correspondence between Will Jones and Pomona College Board of Trustees, 1993; correspondence on student diversity at Pomona College, 1993.

Box 1, Folder 9

General 5 1993

Physical Description: 1 folder

Contents includes:

Manuscript of speech given by Peter Stanley to American Association of Colleges, 1993; correspondence on Alexander Hall protest and occupation by students, 1993; correspondence between Stanley and Hart, 1993; Alexander Hall final negotiation, 1993; correspondence between Stanley and Richard Frank on Peter Clark's resignation from the Board of Trustees, 1993; information packet on campus diversity, 1993; newspaper clipping on Alexander Hall occupation, 1993; correspondence between trustees on the political climate at Pomona College, 1993; correspondence on the Hahn Building construction lawsuit, 1993; correspondence between Clark and Tranquada on Clark's reason for resigning, 1993.

Box 1, Folder 10

General 6 1993-1995

Physical Description: 1 folder

Contents includes:

Institutional rankings, 1994-1995; correspondence between Christopher Burrows and Ann Quinley on Jane Doe Rape case at Pomona College, 1993-1995; correspondence on ROTC and "Don't Ask, Don't Tell", 1993-1995; correspondence between Hart and Tranquada on student diversity, 1993-1995; Board of Trustees schedule of meetings, no date; correspondence between Tranquada and Argue, 1993-1995; Final Plan for Faculty Diversity, 1994; Board of Trustees executive session meeting minutes, 1993; Pomona College harassment policy, 1993; correspondence on presidential pay, 1993; clippings from *The Chronicle of Higher Education*, 1994; correspondence between Tranquada and Stanley, 1993-1995.

Box 1, Folder 11

General 7 1993-1995

Physical Description: 1 folder

Contents includes:

Correspondence on donations, 1993-1995; schedule for policy review by committees, no date; correspondence on diversity of board members, 1993-1995; newspaper clipping on faculty salaries at comparable institutions, 1995; correspondence between members of the Capital Campaign Steering Committee, 1993-1995; Dicovitsky's resume and letter of acceptance as Vice President of Development, no date; correspondence on student diversity, 1993-1995; correspondence between Stanley and Sontag, 1993; correspondence on faculty diversity, 1994; correspondence of Policy Council, 1994; newspaper clippings on scandal over lesbian professor at Pomona College, 1994; minutes of admissions policy review, 1994; correspondence between Wolf and Tranquada, 1993-1995.

Box 1, Folder 12

General 8 1994-1995

Physical Description: 1 folder

Contents includes:

Correspondence between Tranquada and Mrs. Mary-Jane Stanley, 1994; Steering Committee's "Decade Priorities" document, 1994; correspondence between Stanley and Tranquada, 1994; correspondence on ROTC, 1995; correspondence from Tranquada to Elsa Boman, 1995; correspondence from Tranquada to Derek A. Westen, 1995; correspondence from Lee Harlan to Tranquada, 1995; correspondence between Colin Cambel and Tranquada, 1995; correspondence on the creation of a Chicano Studies Department, 1995; trustee-faculty retreat program, 1994; Pomona College strategic planning documents, 1994; amendment to Alfred Gibbens' contract, no date; draft of contract agreement with Mary J. Stanley, no date; draft of report from Admissions Policy Review Committee, no date.

Box 1, Folder 13

General 9 1994

Physical Description: 1 folder

Contents includes:

Draft of "The Size of the College," an outline for planning, 1994.

Box 1, Folder 14

General 10 1995-1997

Physical Description: 1 folder

Contents includes:

Correspondence on Anne Evan's resignation, 1996-1997; correspondence between Draper and Carlene Miller, 1997; correspondence on the retirement of Lee Harlan, 1996-1997; correspondence between members of the Board of Trustees, 1996-1997; correspondence on tenure at Pomona College, 1997; correspondence on Faculty Grievance Committee complaint, 1997; correspondence between Tranquada and the President of Oberlin College on joining Pomona College's Board of Trustees, 1997; correspondence between Tranquada and Gaines, 1996; clippings from *The Chronicle of Higher Education*, 1995-1997; correspondence between Hart and Tranquada, 1996-1997; correspondence between Stanley and Gaines, 1996-1997; Pomona College Board of Trustees executive session meeting minutes, 1996; correspondence on student diversity, 1996-1997; correspondence on the ROTC, 1996; correspondence on the move of the physical plant, 1996-1997; correspondence to students of color at Pomona College, 1996-1997; Nominations Committee's papers, 1996-1997.

Box 1, Folder 15

General 11 1995-1997

Physical Description: 1 folder

Contents includes:

Clippings from *The Chronicle of Higher Education*, 1996-1997; correspondence on diversity, 1997; correspondence between members of the Board of Trustees, 1995-1997; correspondence on AIDS, 1995; correspondence on cost of student transfers, 1996; tuition pricing for Pomona College - critical indicator triggers, 1996; correspondence on Pomona College's future finances, 1995.

Box 1, Folder 16

General 12 1997-1998

Physical Description: 1 folder

Contents includes:

Clippings from *The Chronicle of Higher Education*, 1997-1998; correspondence of the Nominations Committee, 1997-1998; correspondence between Herlen and Tranquada, 1998; correspondence on faculty compensation, 1998; correspondence between Draper and Stanley, 1998; correspondence between Fass and Tranquada, 1998; amendment to Peter Stanley's employment contract, no date.

Box 1, Folder 17

General 13 1998-2000

Physical Description: 1 folder

Contents includes:

Correspondence on Padua Hills development, 1998-2000; correspondence on admissions policy and diversity, 2000; correspondence between Tranquada and Stanley on tuition increase, 2000; correspondence on charges of sexual harassment at Pomona College, 1998-2000; correspondence on trustee nominations, 1998-2000; correspondence on students taking courses at other Claremont Colleges, 1998-2000.

Box 1, Folder 18

General 14 1999-2000

Physical Description: 1 folder

Contents includes:

Correspondence between Tranquada and the V.P. of Development, 1999-2000; correspondence between Stanley and Hart, 1999; information on campaign pledges and fund raising, 1999-2000.

Box 1,
Folder 19-20

Peter Stanley 1992-2000

Physical Description: 2 folders

Scope and Contents note

This file contains correspondence between Peter Stanley, Robert E. Tranquada, members of the Board of Trustees, professors, donors and other affiliated bodies. The file was created by the donor and does not contain all his correspondence with Stanley, which can also be found throughout the correspondence series.

Box 1, Folder 19

Peter Stanley 1 1992-2000

Physical Description: 1 folder

Contents includes:

Correspondence on student diversity, 1992; correspondence on divesting from South Africa due to apartheid, 1992; correspondence on diversity, 1992; correspondence on lawsuit over Hahn Building, 1992; tax report on Peter Stanley, 1992; correspondence on faculty diversity, 1992; correspondence between Tranquada and the editor of the *L.A. Times*, 1992; correspondence between members of the Board of Trustees, 1992; lawsuit over Hahn Building, 1992.

Box 1, Folder 20

Peter Stanley 2 1996-2000

Physical Description: 1 folder

Contents includes:

Correspondence between Tranquada and the editor of *Student Life* magazine, 1996; correspondence of the Board of Trustees Nominations Committee, 1996-2000; correspondence on Asian American Studies program, 1996-2000; university fees, 1998-1999; correspondence between trustees, 1996-2000; list of the Board of Trustees, 1997.

Box 1,
Folder 21-22

Stan Gaines 1996-1999

Physical Description: 2 folders

Scope and Contents note

This file contains correspondence between Tranquada, Peter Stanley, Stan Gaines, and members of the Faculty Grievance Committee (Taylor, Palmer); the conversation is focused on Stan Gaines' tenure review and his complaint of illegal bias against him on the part of Pomona College. The file also includes Stan Gaines' C.V., his formal complaint against Tranquada and other members of the college community, and the ruling of the Grievance Committee. This file does not hold every document related to Stan Gaines

Box 1, Folder 21

Stan Gaines 1 1996-1997

Physical Description: 1 folder

Contents includes:

Correspondence of Faculty Grievance Committee, 1996; correspondence on Gaines tenure conflict, 1996-1997; Stan Gaines, Curriculum Vitae, no date; synopsis of Gaines' grievance, 1996; Pomona College Faculty Grievance Committee's findings on Gaines case, 1997.

Box 1, Folder 22

Stan Gaines 2 1997-1999

Physical Description: 1 folder

Contents includes:

Correspondence on Gaines complaint, 1997-1998; correspondence on Gaines allegation of discrimination, 1997-1999; correspondence between Pohl and Gaines on the Conflict over departmental postage, circa 1997.

Box 1,
Folder 23-27, Box
2, Folder 1

Subseries 1.4: **Nominations Committee 1991-2000**

Physical Description: 6 folders

Scope and Contents note

This subseries contains records of the Pomona College Board of Trustees Nominations Committee, which identified and vetted prospective members of the Board of Trustees. The materials include meeting minutes, correspondence between committee members, and personal reviews and detailed background research on potential nominees to the Board.

Box 1, Folder 23

Nominations Committee 1 1991-1995

Physical Description: 1 folder

Contents includes:

Pomona College Nominations Committee papers, 1991-1995; Pomona College Board of Trustees papers, 1993; correspondence of Board of Trustees, 1991.

Box 1, Folder 24

Nominations Committee 2 1991-1997

Physical Description: 1 folder

Contents includes:

Reviews of 16 nominees to the Board of Trustees, 1991-1997.

Box 1, Folder 25

Nominations Committee 3 1996-1998

Physical Description: 1 folder

Contents includes:

Pomona College Nominations Committee minutes, 1996-1998; Pomona College Board of Trustees profiles, 1996-1998; booklet - Economic Roundtable attendance roster, no date.

Box 1, Folder 26

Nominations Committee 4 1994-1999

Physical Description: 1 folder

Contents includes:

Trustee meeting attendance, circa 1998; Nominations Committee meeting, 1994-1999.

Box 1, Folder 27

Nominations Committee 5 1998-2000

Physical Description: 1 folder

Contents includes:

Nominations Committee action list, 2000; Nominations Committee tracking survey results, 1998; Nominations Committee index, 1999; information on people nominated to the Board of Trustees, 1998.

Box 2, Folder 1

Nominations Committee 6 1998-2000

Physical Description: 1 folder

Contents includes:

Criteria for membership on the Board of Trustees, 1998-1999; Pomona College Nominations Committee minutes, 1998-2000; Nominations Committee, names and jobs, 2000; correspondence on the Board of Trustees, 2000; information on people nominated to the Board of Trustees, 2000.

Box 2,
Folder 2-18, Box
3, Folder 1-19

Series 2: **Claremont University Center / Claremont University Consortium 1994-2007**

Physical Description: 36 folders

Arrangement note

Organized in 9 subseries:

Subseries 2.1: Ad Hoc Consortium Committee, 1997-1998

Subseries 2.2: Ad Hoc Task Force on Proposed New Venture (Keck Graduate Institute), 1993-1996

Subseries 2.3: Board of Overseers, 1999-2006

Subseries 2.4: Brenda Barham Hill Evaluation, 2000-2005

Subseries 2.5: Health Center Campaign, 2002-2003

Subseries 2.6: Land Planning and Use, 1995-2007

Subseries 2.7: Overall Implementation Committee, 1998-2001

Subseries 2.8: Policy Council, 1994-1998

Subseries 2.9: Task Force on the Future of the Consortium, 1996

Scope and Contents note

This series contains memoranda, meeting agendas and minutes, notes, correspondence, and other materials documenting to Robert Tranquada's service on the Claremont University Center Board of Fellows from 1991 to 2000, and as first President of the Board of Overseers of the succeeding institution, the Claremont University Consortium, from 2000 to 2006. The materials prior to 2000 primarily concern planning for reorganizing the Claremont University Center, in particular establishing the Claremont Graduate School (from 1997, Graduate University) as an independent entity and adding a new institution (the Keck Graduate Institute of Applied Life Sciences, founded in 1997); those for 2000 and afterwards primarily concern implementation of the reorganization, cooperation between the constituent members of the Consortium, land use, the status and future of the Robert J. Bernard Biological Field Station, and annual evaluations of Brenda Barham Hill, the first Chief Executive Officer of the Consortium.

Box 2, Folder 2

Subseries 2.1: **Ad Hoc Consortium Committee 1997-1998****Physical Description:** 1 folder**Historical note**

The Ad Hoc Consortium Committee was created by the Claremont University Center Board of Fellows in January 1997 with the following objectives: (1) to study the needs and opportunities of the Consortium; (2) to assess the degree of interest of the member colleges for participating in cooperative activities in addition to Central Programs and Services; (3) to propose a model of governance for consortial responsibilities and activities other than Central Programs and Services; (4) to research the financial and legal consequences of its recommendations; and (5) to study the needs, opportunities and ways in which the undergraduate and graduate schools can participate and share responsibilities. Its final report, recommending the separation of the Claremont University Center and the Claremont Graduate University, is dated May 18, 1998.

Scope and Contents note

The subseries contains memoranda, meeting minutes and reports on the restructuring of Claremont University Center.

Box 2, Folder 3

Subseries 2.2: **Ad Hoc Task Force on Proposed New Venture January 1996****Physical Description:** 1 folder**Historical note**

In October 1995, the Claremont University Center Policy Council (comprised of the presidents and board chairs of the six Claremont colleges) authorized Harvey Mudd College president Henry E. Riggs, to investigate the possibilities of adding a new graduate school in bioscience to the Claremont consortium. His report was issued in January 1996, and resulted in the foundation of the Keck Graduate Institute of Applied Life Sciences in 1997.

Scope and Contents note

The subseries consists of the report by Harvey Mudd President Henry E. Riggs recommending the addition of a new institution to the Claremont Colleges.

Box 2, Folder 4-16

Subseries 2.3: **Board of Overseers 2000-2006****Physical Description:** 13 folders**Scope and Contents note**

The subseries contains memoranda, reports, meeting agendas and minutes, and other materials of the Board of Overseers of Claremont University Consortium, relating to the internal administration of the Board; the reorganization of the Consortium; the Keck Graduate Institute; land use policy, including issues surrounding the Bernard Field Station and the future use of land owned by the Consortium; donations to the Consortium; and finances and investments of the Consortium.

Box 2, Folder 4-5

2000**Physical Description:** 2 folders

Box 2, Folder 6-7

2001**Physical Description:** 2 folders

Box 2, Folder 8-9

2002**Physical Description:** 2 foldersBox 2,
Folder 10-11**2003****Physical Description:** 2 folders

Box 2,
Folder 12-13 **2004**
Physical Description: 2 folders

Box 2,
Folder 14-16 **2004-2006**
Physical Description: 3 folders

Box 2, Folder 15 Subseries 2.4: **Brenda Barham Hill Evaluation 2000-2005**
Physical Description: 1 folder
Scope and Contents note
This subseries contains materials relating to the annual evaluations of Brenda Barham Hill, first CEO of Claremont University Consortium, including self-evaluations written by Hill and documents of the Board of Overseers.

Box 2, Folder 18 Subseries 2.5: **Health Center Campaign 2002-2003**
Physical Description: 1 folder
Scope and Contents note
This subseries contains materials relating to the funding of the Health and Wellness Center, including correspondence with possible donors.

Box 3, Folder 1-6 Subseries 2.6: **Land Planning and Use 1995-2007**
Physical Description: 6 folders
Historical note
The subseries comprises materials from the following committees and taskforces of the Claremont University Consortium Board of Overseers:

- Land Planning Committee (from mid-2004, Land Planning Task Force), which first met in January 2003, charged with developing a conceptual land plan for the consortium's undeveloped property.
- Land Use (Policy) Committee, formed in 2004 to consider the appropriate use of the consortium's land. It was originally an ad hoc committee, but was made a standing committee in 2006.

The materials in the collection provide no clear indication of the relationship between the two entities.

Scope and Contents note
The subseries contains plans, studies and policies relating to the future use of land owned by Claremont University Consortium, including both the North campus and the East Campus (Quarry Pit), such as plans of Pitzer and Claremont McKenna College. The subseries contains the records on the lawsuit of the Friends of the Bernard Field Station against development of that area, including the settlement. The subseries also includes documents on policies regarding future land acquisitions.

Box 3, Folder 1 **Bernard Field Station 2000**
Physical Description: 1 folder

Box 3, Folder 2-3 **Land Planning Committee. Notebook 1995-2007**
Physical Description: 2 folders

Box 3, Folder 4-6 **Land Use Policy Committee 2004-2006**
Physical Description: 3 folders

- | | |
|-----------------|--|
| Box 3, Folder 4 | Claremont McKenna / Pitzer Colleges 2006
Physical Description: 1 folder |
| Box 3, Folder 5 | Notebook 2004-2006
Physical Description: 1 folders |
| Box 3, Folder 6 | Papers 2005-2006
Physical Description: 1 folder |
-

Box 3, Folder 7-16 Subseries 2.7: **Overall Implementation Committee 1998-2001**

Physical Description: 10 folders

Historical note

The Overall Implementation Committee was one of the committees created in 1998 to implement the recommendations of the final report of the Ad Hoc Consortium Committee to separate Claremont University Center (now Claremont University Consortium) and Claremont Graduate University. It was chaired by Tranquada.

Scope and Contents note

This subseries contains materials of the Overall Implementation Committee pertaining to the separation of Claremont Graduate University and Claremont University Center (known after the separation as Claremont University Consortium), including the transfer of assets, the formulation of a new constitution and by-laws for the Consortium, and taxation and accreditation issues. Some of the materials may properly belong to the records of the New Constitution and By-Laws for Claremont University Consortium Committee, which Tranquada also chaired.

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|------------------------|--|
| Box 3, Folder 7-9 | Notebooks 1998-2000
Physical Description: 3 folders |
| Box 3, Folder 7-8 | Notebook 1 1998-1999
Physical Description: 2 folders |
| Box 3, Folder 9 | Notebook 2 1999-2000
Physical Description: 1 folder |
| Box 3,
Folder 10-16 | Papers 1980, 1998-2000 (bulk 1998-2000)
Physical Description: 7 folders |
| Box 3, Folder 10 | 1980
Physical Description: 1 folder |
| Box 3, Folder 11 | 1998-1999
Physical Description: 1 folder |
| Box 3,
Folder 12-15 | 1999
Physical Description: 4 folders |
| Box 3, Folder 16 | 1999-2000
Physical Description: 1 folder |
-

Box 2, Folder 16

Subseries 2.8: **Policy Council of the Claremont Colleges 1994-1998**

Physical Description: 1 folder

Historical note

The Policy Council was created in 1976, and consisted of the president and board chairman of each of the six Claremont colleges. It was absorbed into the Claremont University Consortium Board of Overseers as part of the changes recommended by the May 1998 final report of the Ad Hoc Consortium Committee.

Scope and Contents note

This subseries contains materials of the Policy Council, in particular relating to planning for the future use of undeveloped land held by the Claremont University Center, in particular those to the north and east of the Claremont colleges campuses. The materials also include litigation, referendum, and other documents relating to the Bernard Field Station.

Box 3,
Folder 18-19

Subseries 2.9: **Task Force on the Future of the Consortium 1996**

Physical Description: 2 folders

Historical note

The Task Force on the Future of the Consortium was constituted by the Claremont University Center Board of Fellows in January 1996 to "examine the challenges, opportunities, and problems facing our Claremont consortium, and make recommendations to the Claremont University Center Board of Fellows and other appropriate bodies of changes to our rules and procedures of governance". It held its first meeting in March 1996, and issued its recommendations in January 1997.

Scope and Contents note

This subseries contains materials documenting the mission and work of the Task Force, including recommendations and proposals to the Claremont University Center Board of Fellows on the restructuring of Claremont University Center and Claremont Graduate University.